



Summary of Department Expenditures by Fund Type

Department	General Fund	Special Revenue Funds	Enterprise & Component Funds	Debt Service Funds	Capital Projects Funds	Internal Service Funds	Separate Funds	Total - All Funds
Assessor*	4,810,894	-	-	-	-	-	-	4,810,894
Board of County Commissioners	769,784	-	-	-	-	-	-	769,784
Clerk and Recorder*	10,346,544	-	-	-	3,984,000	-	-	14,330,544
Coroner*	1,702,579	-	-	-	-	-	-	1,702,579
County Administrator	15,085,895	-	-	-	1,362,144	38,543,599	-	54,991,638
County Attorney	4,419,864	-	-	-	-	-	-	4,419,864
Development & Transportation	12,857,792	36,714,760	13,266,548	3,822,576	4,090,271	-	-	70,751,947
District Attorney*	19,557,789	-	-	-	-	-	-	19,557,789
Finance and IT	16,896,881	-	-	-	1,795,360	3,035,587	-	21,727,828
Human Services	7,607,176	68,857,853	-	-	-	-	-	76,465,029
Library	-	-	25,799,322	-	-	-	-	25,799,322
Parks	2,462,563	26,147,259	-	12,946,340	-	-	-	41,556,162
Public Health	-	-	13,599,946	-	-	-	-	13,599,946
Sheriff*	64,175,337	26,464,257	-	-	-	-	-	90,639,594
Surveyor*	11,690	-	-	-	-	-	-	11,690
Treasurer*	1,719,854	-	-	-	-	-	-	1,719,854
Others								
Capital Expenditures Fund	-	-	-	-	8,033,133	-	-	8,033,133
Conservation Trust Fund	-	713,250	-	-	-	-	-	713,250
Contingency Fund	-	2,251	-	-	-	-	-	2,251
Historical Commission	10,775	-	-	-	-	-	-	10,775
Intergovernmental Projects	24,083,939	-	-	-	-	-	-	24,083,939
Non Departmental	(9,840,425)	-	-	-	-	-	-	(9,840,425)
Solid Waste Funds	-	1,089,344	-	-	-	-	-	1,089,344
Wildland Fire Fund	-	11,378	-	-	-	-	-	11,378
Separate Funds								
Meadow Ranch Public Improv	-	-	-	-	-	-	150,491	150,491
Public Trustee**	-	-	-	-	-	-	1,202,007	1,202,007
Total Expenditures	\$ 176,678,931	\$ 160,000,352	\$ 52,665,816	\$ 16,768,916	\$ 19,264,908	\$ 41,579,186	\$ 1,352,498	\$ 468,310,607

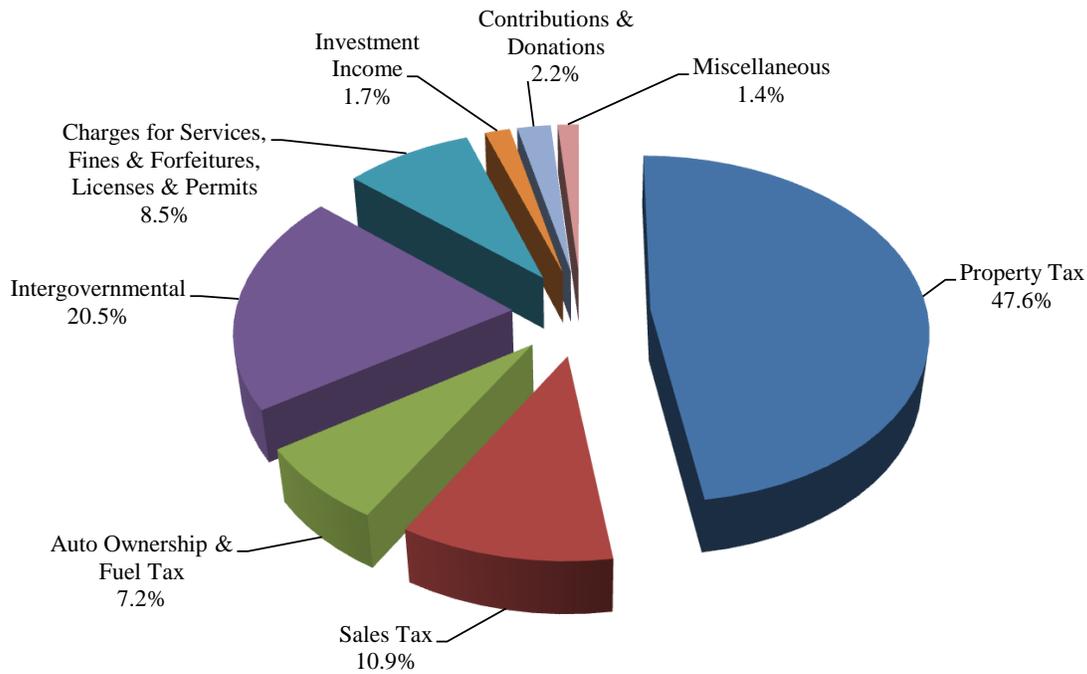
See Department/Fund Matrix on page 43 for more information

* Elected Official's Office

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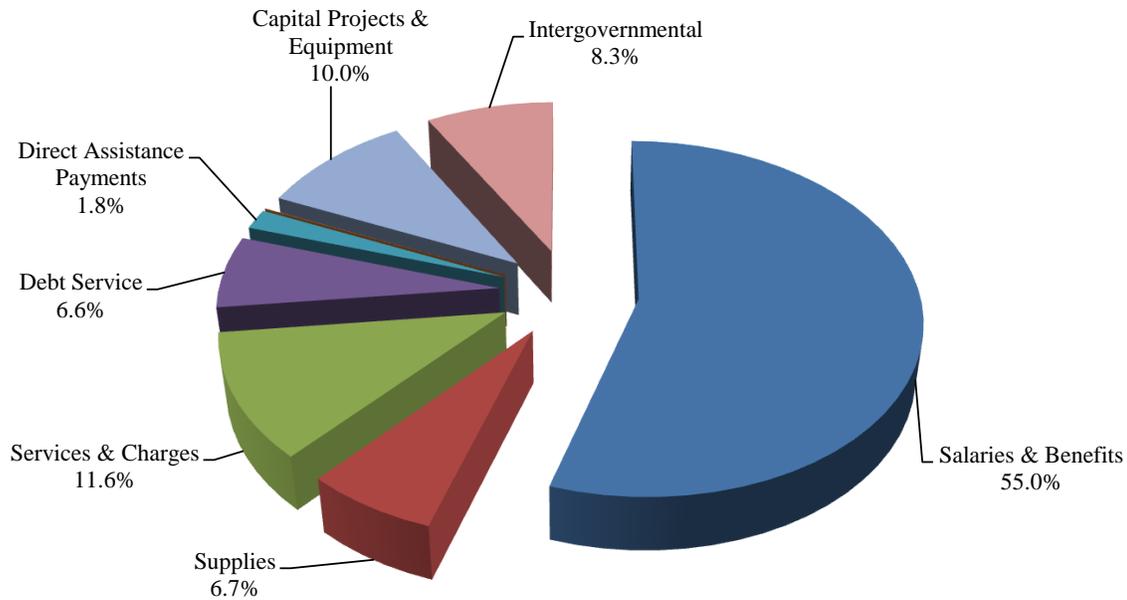
Revenues by Category



Revenues	2010 Actual	2011 Actual	2012 Adopted	2013 Adopted	Variance 2012 to 2013	% Inc / (Dec)
Taxes & Special Assessments						
Property Tax	\$ 183,208,441	\$ 183,625,222	\$ 174,641,165	\$ 172,448,326	\$ (2,192,839)	-1.3%
Sales Tax	49,750,639	38,653,769	38,447,365	39,366,592	919,227	2.4%
Fuel Tax	13,134,744	13,232,236	13,075,000	13,350,000	275,000	2.1%
Auto Ownership Tax	12,639,473	12,099,031	14,279,914	12,789,785	(1,490,129)	-10.4%
Subtotal	258,733,297	247,610,258	240,443,444	237,954,703	(2,488,741)	-1.0%
Licenses & Permits	5,308,677	4,134,012	3,987,370	3,509,165	(478,205)	-12.0%
Intergovernmental	69,534,417	66,461,258	71,433,469	74,291,565	2,858,096	4.0%
Charges for Services	26,903,256	28,392,193	23,991,262	25,481,201	1,489,939	6.2%
Fines & Forfeitures	2,048,317	2,043,250	1,890,100	1,645,100	(245,000)	-13.0%
Investment Income	7,377,866	7,516,756	6,385,270	6,062,601	(322,669)	-5.1%
Contributions & Donations	14,314,287	8,580,980	7,874,040	8,026,320	152,280	1.9%
Miscellaneous	2,435,865	2,476,564	4,267,343	5,011,484	744,141	17.4%
Proceeds from Debt	22,162,091	-	-	-	-	-
Subtotal	150,084,776	119,605,013	119,828,854	124,027,436	4,198,582	3.5%
Subtotal	\$ 408,818,073	\$ 367,215,271	\$ 360,272,298	\$ 361,982,139	\$ 1,709,841	0.5%
Intra-County Transactions	99,995,863	99,514,856	98,107,196	85,403,778	(12,703,418)	-12.9%
Subtotal	\$ 508,813,936	\$ 466,730,127	\$ 458,379,494	\$ 447,385,917	\$ (10,993,577)	-2.4%
Use of Fund Balance	3,417,068	21,868,119	17,898,202	20,924,690	3,026,488	16.9%
Total Revenues & Transfers	\$ 512,231,004	\$ 488,598,246	\$ 476,277,696	\$ 468,310,607	\$ (7,967,089)	-1.7%



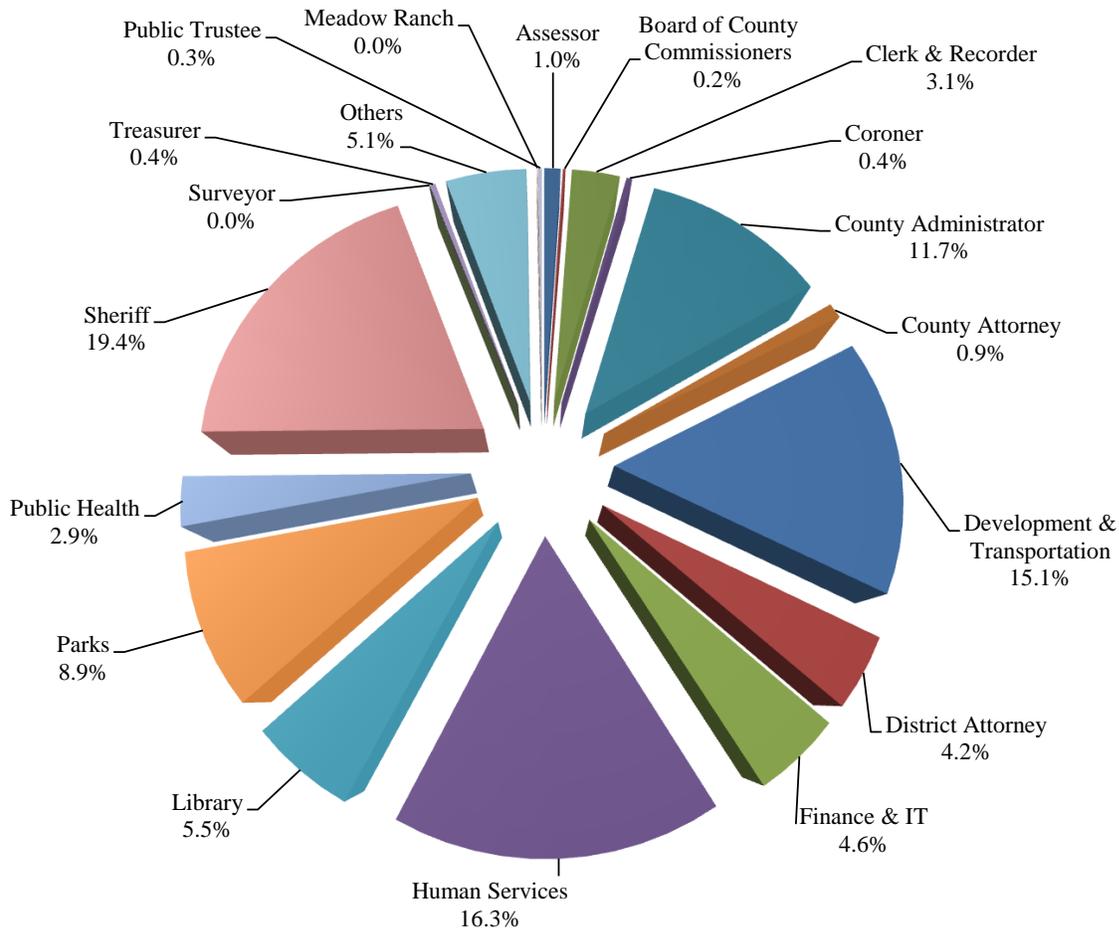
Expenditures by Category



	2010 Actual	2011 Actual	2012 Adopted	2013 Adopted	Variance from 2012 to 2013	% Inc / (Dec)
Salaries & Benefits						
Salaries	\$ 161,756,917	\$ 157,957,178	\$ 163,730,756	\$ 161,631,359	\$ (2,099,397)	-1.3%
Benefits	44,130,295	45,968,512	47,791,574	48,967,647	1,176,073	2.5%
Subtotal	205,887,212	203,925,690	211,522,330	210,599,006	(923,324)	-0.4%
Supplies	23,615,955	23,880,816	27,332,685	25,776,613	(1,556,072)	-5.7%
Services & Charges	52,584,225	49,968,239	46,642,390	44,077,471	(2,564,919)	-5.5%
Debt Service	47,411,584	28,961,509	25,410,943	25,192,531	(218,412)	-0.9%
Direct Assistance Payments	6,724,975	6,370,557	6,228,420	6,959,302	730,882	11.7%
Intergovernmental	35,125,159	30,525,247	29,856,111	31,788,222	1,932,111	6.5%
Operating Capital	1,720,478	4,656,611	652,193	123,000	(529,193)	-81.1%
Subtotal	167,182,376	144,362,979	136,122,742	133,917,139	(2,205,603)	-1.6%
Subtotal Operating	373,069,588	348,288,669	347,645,072	344,516,145	(3,128,927)	-0.9%
Capital Projects & Equipment	43,699,943	48,054,918	30,525,428	38,390,684	7,865,256	25.8%
Subtotal	416,769,531	396,343,587	378,170,500	382,906,829	4,736,329	1.3%
Interdepartmental	95,461,473	92,254,659	98,107,196	85,403,778	(12,703,418)	-12.9%
Total Expenditures	\$ 512,231,004	\$ 488,598,246	\$ 476,277,696	\$ 468,310,607	\$ (7,967,091)	-1.7%



Expenditure Budget by Department



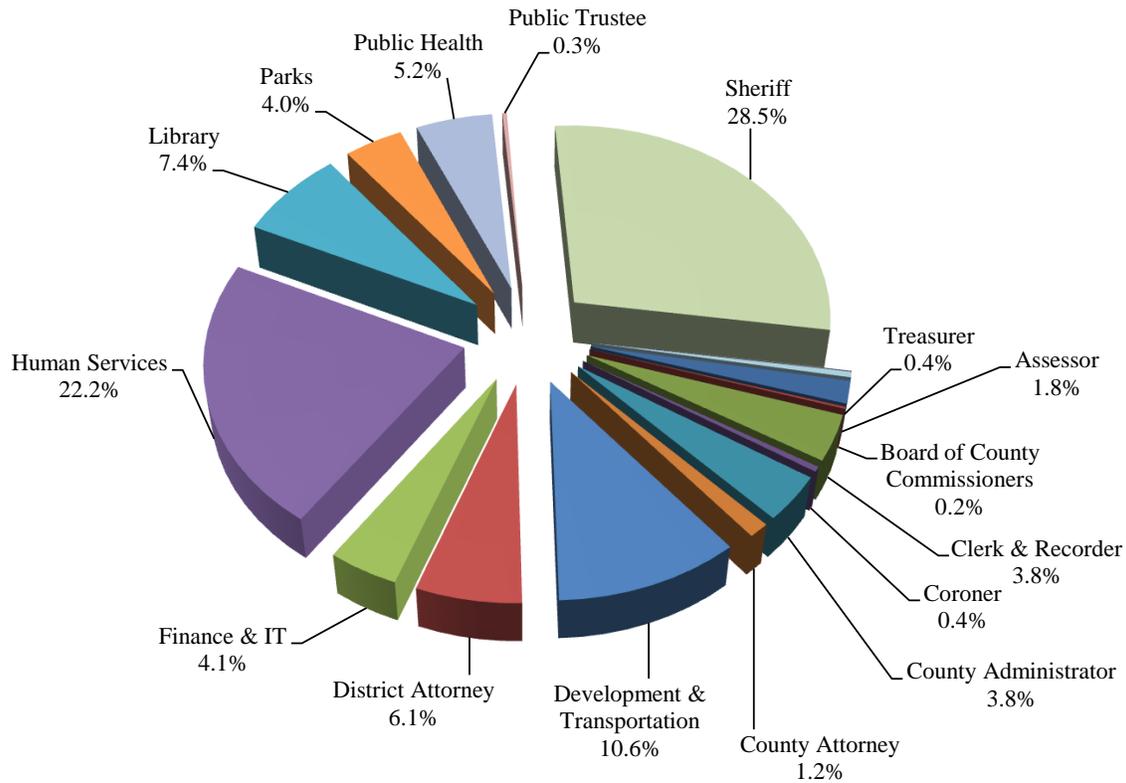
Department	2013 Base Budget	Business Cases	Capital Projects	Interfund Transfers	2013 Adopted Budget
Assessor*	\$ 3,966,389	\$ 17,500	\$ 151,560	\$ 675,445	\$ 4,810,894
Board of County Commissioners*	523,153	-	-	246,631	769,784
Clerk & Recorder*	8,498,793	-	3,984,000	1,847,751	14,330,544
Coroner*	1,485,837	25,861	-	190,881	1,702,579
County Administrator	48,259,525	71,400	4,634,385	2,026,328	54,991,638
County Attorney	3,525,181	43,150	-	851,533	4,419,864
Development & Transportation	34,337,529	64,000	18,536,432	17,813,986	70,751,947
District Attorney*	17,285,710	178,232	-	2,093,847	19,557,789
Finance & IT	17,397,939	203,000	2,031,360	2,095,529	21,727,828
Human Services	67,298,507	130,728	227,534	8,808,260	76,465,029
Library	23,230,424	-	1,001,700	1,567,198	25,799,322
Parks	35,361,937	-	3,860,000	2,334,225	41,556,162
Public Health	12,223,082	-	149,268	1,227,596	13,599,946
Sheriff*	81,927,716	85,143	3,189,445	5,437,290	90,639,594
Surveyor*	6,579	-	-	5,111	11,690
Treasurer*	1,448,258	-	-	271,596	1,719,854
Others	10,446,484	-	625,000	13,032,161	24,103,645
Meadow Ranch Public Impr District**	150,491	-	-	-	150,491
Public Trustee**	677,193	-	-	524,814	1,202,007
Total Adopted Budget	\$ 368,050,727	\$ 819,014	\$ 38,390,684	\$ 61,050,182	\$ 468,310,607

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Summary of FTEs by Department



Department	2010 FTE Adopted	2011 FTE Adopted	2012 FTE Adopted	2013 FTE Adopted
Assessor*	57.00	57.00	53.00	53.00
Board of County Commissioners*	5.00	5.00	5.00	5.00
Clerk & Recorder*	118.10	118.10	109.50	109.50
Coroner*	12.00	12.00	12.00	12.00
County Administrator	118.80	117.80	110.00	110.00
County Attorney	39.00	39.00	35.00	35.00
Development & Transportation	319.80	314.80	308.40	307.40
District Attorney*	167.80	171.35	175.35	175.85
Finance & IT	124.00	123.20	118.20	117.40
Human Services	629.00	638.40	628.00	642.44
Library	215.00	215.00	215.00	215.00
Parks	117.40	117.40	116.60	116.10
Public Health	163.40	155.50	156.50	151.05
Public Trustee**	6.00	9.00	9.00	9.00
Sheriff*	815.50	817.50	821.50	820.50
Surveyor*	1.00	1.00	1.00	1.00
Treasurer*	17.50	17.50	13.00	13.00
Total Adopted Positions	2,926.30	2,929.55	2,887.05	2,893.24

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*** In the 2013 Adopted Budget Book, the Adopted FTE's were changed to show amounts to two decimal points. This accounts for a rounding variance.



Business Case Summary

2013 ADOPTED BUSINESS CASES					
Division	Description	One-Time Costs	Ongoing Costs	Total Costs	Adopted FTEs
Assessor	OT for Revaluation Years	\$ 17,500	\$ -	\$ 17,500	-
Coroner	Coroner Body Removal Costs	-	25,861	25,861	-
County Administrator	Telephone Town Halls	22,500	-	22,500	-
County Attorney/Board of Equalization	Board of Equal PT Appeals	43,150	-	43,150	-
District Attorney	High Profile Case FTE and Vehicle	-	178,232	178,232	2.50
IT Services	ITS-Increased Maintenance Exp	-	200,000	200,000	-
Justice Services	JS-Corr's Contract Increase	-	130,728	130,728	-
Facilities & Construction Mgmt	FACM-01CAB-Park Struct Inspect	-	9,500	9,500	-
	FACM-Operating OS Maint Shop	-	24,400	24,400	-
	FACM-Security Maintenance OPS	-	15,000	15,000	-
Sheriff	Mental Health Services	-	52,643	52,643	-
	Nurse Call Lights	32,500	-	32,500	-
General Fund		\$ 115,650	\$ 636,364	\$ 752,014	2.50
Risk Management	Safety Awards Program	\$ -	\$ 3,000	\$ 3,000	-
Insurance Fund		\$ -	\$ 3,000	\$ 3,000	-
Airport	Maintenance for Airfield	\$ -	\$ 64,000	\$ 64,000	-
Airport Fund		\$ -	\$ 64,000	\$ 64,000	-
TOTAL ADOPTED BUSINESS CASES		\$ 115,650	\$ 703,364	\$ 819,014	2.50





Five-Year Capital Improvement Plan

2013 ADOPTED CAPITAL PROJECTS		
Department/Division	Project Description	2013 Adopted
Assessor	Assessor Special Districts GIS Modernization Prog	\$ 151,560
Transportation & Engineering	Lena Gulch at S. Golden Rd.	750,000
IT Services	ITS-Virtual Server Cap Upgrade	175,000
	ITS-Hearing Rm Projection System	61,000
Facilities and Const Mgmt	FACM-Remington Bldg	181,449
	FACM-General Fund Major Maint	500,000
Sheriff	JCSO Vehicle Replacement	1,411,840
	JCSO PC Replacement	396,400
	JCSO Level 5 Equipment Replacement	400,000
	JCSO Building Waterproofing	169,355
	JCSO IT Disaster Recovery	350,000
	JCSO S-330 Skid Steer	102,200
	JCSO MMR	359,650
General Fund		\$ 5,008,454
Open Space	Open Space Land Acquisitions	\$ 2,200,000
	OS Park Upgrades	100,000
	OS Clear Canyon Park	1,400,000
	OS Natural Surface Trails	50,000
	OS Interpretive Wayside Exhibit	20,000
	OS Capital / Park Renovations	90,000
Open Space Fund		\$ 3,860,000
Transportation & Engineering	Quincy/Kipling Intersection	\$ 16,000
	Waterton/Wadsworth Intersection	10,000
	Quincy - Kipling to Wadsworth	725,000
So. Traffic Impact Fund		\$ 751,000
Transportation & Engineering	McIntyre - 44th to 60th Ave	\$ 155,000
	McIntyre - 44th to 54th Ave	205,000
No. Plains Traffic Impact Fund		\$ 360,000
Transportation & Engineering	S. Golden Rd - Quaker to Moss	\$ 275,000
	S. Golden Rd -Moss to Indiana	15,000
Central Traffic Impact Fund		\$ 290,000
Transportation & Engineering	JC73 - Brook Forest to Thimbleberry	\$ 360,000
Evrgrn/Conifer Traf Imp Fund		\$ 360,000
Transportation & Engineering	NEAT Trail	\$ 275,500
	Faster Fund Safety Projects	586,000
	Cougar Rd Bridge over Deer Crk	80,000
Road & Bridge	RB Recon Paving & Improvements	340,000
	RB FASTER Funds	1,000,000
	FACM Road & Bridge Major Maint	89,853
Road & Bridge Fund		\$ 2,371,353



Five-Year Capital Improvement Plan

2013 ADOPTED CAPITAL PROJECTS		
Department/Division	Project Description	2013 Adopted
HS Business, Finance and Admin	FACM-SS Major Maintenance	\$ 227,534
Social Services Fund		\$ 227,534
Head Start	FACM-Head Start Major Maint	\$ 362,144
IT Services	ITS-Network Capacity Upgrade	1,795,360
Facilities and Const Mgmt	FACM-Parfet Building	1,000,000
Clerk Recorder Elections	Voting System Replacement	3,984,000
Capital Expenditures Fund		\$ 7,141,504
Fleet Services	2013 Vehicle Replacement Schedule	\$ 2,464,792
	Fleet Fuel System Upgrade	126,000
Fleet Services Fund		\$ 2,590,792
Library	Library Programmed Maintenance	\$ 250,000
	Columbine Lib Boiler Replaceme	85,000
	LSC Replace/Repair Roof	365,000
	Standley Lake Lib HVAC Upgrade	87,500
	Standley Lake Lib Parking Lot	106,100
	Library Entry Door Replacement	72,000
	Columbine Lib Parking Lot Upgrade	36,100
Library Fund		\$ 1,001,700
Public Health	FACM-Public Health Major Maint	\$ 149,268
Public Health Fund		\$ 149,268
Airport	AIR-Safety Area 11L/29R	9,631,579
	AIR - Building Improvements	\$ 230,000
	AIR-Airport Equipment	330,000
Airport Fund		\$ 10,191,579
Transportation & Engineering	Quincy -Simms to Kipling	\$ 7,500
	Chatfield - Garrison to Ken Caryl	2,730,000
	Quincy - Kipling to Wadsworth	725,000
SE Sales Tax-Capital Proj Fund		\$ 3,462,500
Solid Waste Emergency	FACM-GF-Pine Gulch Remediation	\$ 625,000
Solid Waste Emergency Res Fund		\$ 625,000
TOTAL ADOPTED CAPITAL PROJECTS		\$ 38,390,684

